



**Condensed interim consolidated financial statements**

**For the three and six months ended December 31, 2019**

In US dollars

**Unaudited**

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**NOTICE TO READER**

The accompanying unaudited condensed interim consolidated financial statements of Highland Copper Company Inc. have been prepared by and are the responsibility of the Company's management. The Company's independent auditor has not performed a review of these unaudited condensed interim consolidated financial statements.

# Highland Copper Company Inc.

## Condensed Interim Consolidated Statements of Financial Position

<i>(unaudited, in US dollars)</i>	December 31, 2019	June 30, 2019
	\$	\$
<b>ASSETS</b>		
Current		
Cash (Note 4)	471,463	605,046
Sales taxes receivable	49,816	12,767
Prepaid expenses and other	13,530	36,899
	<b>534,809</b>	654,712
Non-current		
Capital assets	91,351	81,768
Exploration and evaluation assets (Note 5)	20,542,054	20,385,814
<b>TOTAL ASSETS</b>	<b>21,168,214</b>	21,122,294
<b>LIABILITIES</b>		
Current		
Accounts payable and accrued liabilities	736,983	913,359
Credit facility, including accrued interest (Note 6)	4,175,157	2,495,484
Note payable (Note 7)	110,000	110,000
Lease liabilities (Note 8)	33,273	-
Promissory note, including accrued interest (Note 9)	15,878,484	15,128,068
	<b>20,933,897</b>	18,646,911
Non-current		
Note payable (Note 7)	-	55,000
Environmental liability	261,577	257,004
<b>TOTAL LIABILITIES</b>	<b>21,195,474</b>	18,958,915
<b>SHAREHOLDERS' EQUITY (DEFICIT)</b>		
Share capital (Note 10)	66,137,274	66,137,274
Contributed surplus	11,833,388	11,681,150
Deficit	(79,616,463)	(77,278,822)
Cumulative translation adjustment	1,618,541	1,623,777
<b>TOTAL EQUITY (DEFICIT)</b>	<b>(27,260)</b>	2,163,379
<b>TOTAL LIABILITIES AND EQUITY (DEFICIT)</b>	<b>21,168,214</b>	21,122,294

Going concern (Note 2); Events after the reporting date (Note 16).

*The accompanying notes form an integral part of these unaudited condensed interim consolidated financial statements.*

On behalf of the Board,

/s/ Denis Miville-Deschênes  
Denis Miville-Deschênes, Director

/s/ Jo Mark Zurel  
Jo Mark Zurel, Director

# Highland Copper Company Inc.

## Condensed Interim Consolidated Statements of Net Loss and Comprehensive Loss

<i>(unaudited, in US dollars)</i>	Three months ended December 31,		Six months ended December 31,	
	2019	2018	2019	2018
	\$	\$	\$	\$
<b>Expenses and other items</b>				
Exploration and evaluation (Note 12)	188,545	591,043	570,453	1,627,559
Management and administration (Note 13)	239,624	384,765	475,227	858,757
Share-based compensation	3,724	36,113	25,092	108,435
Depreciation and amortization	21,140	10,878	42,281	24,576
Loss on sale of capital assets	-	-	739	-
Accretion on environmental liability	2,286	1,082	4,573	2,163
Finance expense (Note 14)	612,804	57,450	1,218,976	92,950
Finance income	(1,526)	(3,929)	(4,587)	(16,683)
Loss (gain) on foreign exchange	(23,664)	(40,052)	4,887	(1,185)
<b>Net loss for the period</b>	<b>(1,042,933)</b>	<b>(1,037,350)</b>	<b>(2,337,641)</b>	<b>(2,696,572)</b>
Other comprehensive income				
Item that will not be subsequently reclassified to income				
Foreign currency translation adjustment	(143,293)	1,463,987	(55,888)	1,030,137
Item that may be subsequently reclassified to income				
Foreign currency translation adjustment	116,246	(1,496,357)	50,652	(1,025,037)
<b>Comprehensive loss for the period</b>	<b>(1,069,980)</b>	<b>(1,069,720)</b>	<b>(2,342,877)</b>	<b>(2,691,472)</b>
Basic and diluted loss per common share	(0.00)	(0.00)	(0.00)	(0.01)
Weighted average number of common shares - basic and diluted	472,933,689	472,933,689	472,933,689	472,933,689

*The accompanying notes form an integral part of these unaudited condensed interim consolidated financial statements.*

**Highland Copper Company Inc.**  
**Condensed Interim Consolidated Statements of Shareholders' Equity (Deficit)**

<i>(unaudited, in US dollars)</i>	Number of issued and outstanding common shares	Share capital	Contributed surplus	Deficit	Cumulative translation adjustment	Total shareholders' equity (deficit)
		\$	\$	\$	\$	\$
Balance at June 30, 2019	472,933,689	66,137,274	11,681,150	(77,278,822)	1,623,777	2,163,379
Share-based compensation	-	-	25,092	-	-	25,092
Below market element of credit facility (Note 5)	-	-	127,146	-	-	127,146
Net loss for the period	-	-	-	(2,337,641)	-	(2,337,641)
Foreign currency translation adjustment	-	-	-	-	(5,236)	(5,236)
<b>Balance at December 31, 2019</b>	<b>472,933,689</b>	<b>66,137,274</b>	<b>11,833,388</b>	<b>(79,616,463)</b>	<b>1,618,541</b>	<b>(27,260)</b>
Balance at June 30, 2018	472,933,689	66,137,274	11,349,577	(55,123,241)	1,681,591	24,045,201
Share-based compensation	-	-	108,435	-	-	108,435
Net loss for the period	-	-	-	(2,696,572)	-	(2,696,572)
Foreign currency translation adjustment	-	-	-	-	5,100	5,100
<b>Balance at December 31, 2018</b>	<b>472,933,689</b>	<b>66,137,274</b>	<b>11,458,012</b>	<b>(57,819,813)</b>	<b>1,686,691</b>	<b>21,462,164</b>

*The accompanying notes form an integral part of these unaudited condensed interim consolidated financial statements.*

# Highland Copper Company Inc.

## Condensed Interim Consolidated Statements of Cash Flows

<i>(unaudited, in US dollars)</i>	Six months ended December 31,	
	2019	2018
	\$	\$
<b>Operating activities</b>		
Net loss for the period	(2,337,641)	(2,696,572)
Adjustments		
Share-based compensation	25,092	108,435
Depreciation and amortization	42,281	24,576
Loss on sale of capital assets	739	-
Accretion on environmental liability	4,573	2,163
Unrealized loss (gain) on foreign exchange	4,887	(1,185)
Finance expense	1,212,332	20,000
Finance income accrued	(4,587)	(16,683)
Finance income received	5,116	19,840
Changes in working capital items		
Sales taxes receivable	(36,350)	132,430
Receivable from related parties	-	(1,779)
Prepaid expenses and other	23,420	5,730
Accounts payable and accrued liabilities	(180,514)	(404,948)
	<b>(1,240,652)</b>	<b>(2,807,993)</b>
<b>Investing activities</b>		
Proceeds from sale of capital assets	5,579	-
Additions to exploration and evaluation assets (Note 5)	(153,410)	(125,253)
	<b>(147,831)</b>	<b>(125,253)</b>
<b>Financing activities</b>		
Credit facility (Note 6)	1,350,000	-
Reimbursement of note payable (Note 7)	(55,000)	(55,000)
Repayment of lease liabilities (Note 8)	(30,976)	-
	<b>1,264,024</b>	<b>(55,000)</b>
Effect of exchange rate changes on cash held in foreign currency	(9,124)	(2,294)
Net change in cash and cash equivalents	(133,583)	(2,990,540)
Cash and cash equivalents, beginning of period	605,046	3,487,847
Cash, end of period	471,463	497,307
<b>Supplemental cash flow information</b>		
Finance expense included in exploration and evaluation assets	-	911,808
Lease liabilities included in capital assets	58,183	-

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

**Three and six months ended December 31, 2019** *(unaudited - in US dollars)*

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## 1. GENERAL INFORMATION

Highland Copper Company Inc. is a Canadian-based company. Highland and its subsidiaries (together “Highland” or the “Company”) are primarily engaged in the acquisition, exploration and development of mineral properties in Michigan, USA.

The Company’s principal assets, located in Michigan’s Upper Peninsula region, include the 100%-owned Copperwood copper project (the “Copperwood Project”), the White Pine North copper project (subject to final closing pursuant to the May 2014 asset purchase agreement with Copper Range Company (“CRC”), a wholly-owned subsidiary of First Quantum Minerals Ltd.) (the “White Pine North Project”), and a mineral exploration property covering approximately 448,000 acres in the Upper Peninsula region, referred to as the UPX Property.

All financial results in these unaudited condensed interim consolidated financial statements are expressed in US dollars unless otherwise indicated. Highland’s common shares are listed on the TSX Venture Exchange under the symbol HI, and on the OTCQB Venture Marketplace under the symbol "HDRSF".

The Board of Directors approved these unaudited condensed interim consolidated financial statements on February 26, 2020.

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

**Three and six months ended December 31, 2019** *(unaudited - in US dollars)*

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## 2. GOING CONCERN

These unaudited condensed interim consolidated financial statements have been prepared on the basis of a going concern, which assumes that the Company will continue its operations in the foreseeable future and will be able to realize its assets and discharge its liabilities and commitments in the normal course of operations.

The Company is subject to a number of risks and uncertainties associated with its future exploration and development activities. The recovery of amounts recorded for exploration and evaluation assets depends on the ability of the Company to complete the acquisition of the White Pine North Project, the ability of the Company to obtain the necessary financing to complete the development of the projects, and future profitable production from the projects or proceeds from their disposition thereof.

To date, the Company has not earned revenues and is in the exploration and development stage. The Company has incurred a net loss of \$2,337,641 during the six months ended December 31, 2019 (\$2,696,572 during the comparative period in 2018) and has a deficit of \$79,616,463 at December 31, 2019 (a deficit of \$77,278,822 at June 30, 2019). The Company also has a working capital deficiency of \$20,399,088 at December 31, 2019 (a working capital deficiency of \$17,992,199 at June 30, 2019), including an amount of \$15,878,484 related to the promissory note described in Note 9, which amount is payable on demand following default by the Company of the payment of \$3,000,000 which was due on May 30, 2019.

The Company requires additional funds to settle its working capital deficiency, to meet all existing commitments, to complete the acquisition of the White Pine North Project and to provide for management and administration expenses for the next 12 months. The Company has engaged BMO Nesbitt Burns Inc. in July 2019 to act as financial advisor to the Company to review all funding options available, including the sale of assets, the issuance of securities, a merger or other type of arrangement or a combination of assets or entities. However, there is no assurance that the Company will be successful in completing any such transactions. Should the Company not be successful in completing any such transactions, this will have a negative impact on the business, financial condition and results of operation of the Company.

The conditions and uncertainties described above indicate the existence of a material uncertainty that may cast significant doubt about the Company's ability to continue as a going concern. If the going concern assumption was not appropriate for these unaudited condensed interim consolidated financial statements, adjustments which could be material would be necessary to the carrying value of assets and liabilities, in particular an impairment of exploration and evaluation assets, as well as adjustments to reported expenses.

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

Three and six months ended December 31, 2019 (unaudited - in US dollars)

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## 3. BASIS OF PRESENTATION AND CHANGE IN ACCOUNTING POLICY

### *Basis of presentation*

These condensed interim consolidated financial statements have been prepared in accordance with IAS 34, *Interim Financial Reporting* and follow the same accounting policies as the Company's most recent annual consolidated financial statements, except for the adoption of IFRS 16, *Leases*, described below. These condensed interim consolidated financial statements do not contain all of the information and disclosures required for annual financial statements, and should be read in conjunction with the Company's audited consolidated financial statements for the years ended June 30, 2019 and 2018, which have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

### *Adoption of IFRS 16, Leases*

On July 1, 2019, the Company has adopted IFRS 16 using the modified retrospective approach for transition. As a result, comparative information has not been restated. IFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases. IFRS 16 replaces IAS 17, *Leases*, and related interpretations. IFRS 16 eliminates the classification of leases as either operating leases or finance leases as is required by IAS 17 and, instead, introduces a single lessee accounting model. All leases result in the lessee obtaining the right to use an asset at the start of the lease and incurring a financing obligation corresponding to the lease payments to be made over time.

The main impact of IFRS 16 relates to office space leases. At July 1, 2019, the Company recognized a right-of-use assets of \$58,183 included in capital assets with a corresponding amount to lease liabilities. When measuring lease liabilities, the Company discounts lease payments using its incremental borrowing rate of 20%. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period. The right-of-use assets are amortized over the lease terms on a straight-line basis.

## 4. CASH

At December 31, 2019, the cash position of \$471,463 (\$605,046 at June 30, 2019) is restricted to be disbursed pursuant to an approved budget by the lenders of the Credit Facility (Note 6).



# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

Three and six months ended December 31, 2019 (unaudited - in US dollars)

## 5. EXPLORATION AND EVALUATION ASSETS

Amounts invested in exploration and evaluation assets are as follows:

	Copperwood Project	White Pine North Project (1)	UPX Property	Other Properties	Total
	\$	\$	\$	\$	\$
Balance at June 30, 2019	17,102,484	3,132,246	-	151,084	20,385,814
Property payments in cash	122,275	-	-	31,135	153,410
Effect of change in foreign exchange	-	-	-	2,830	2,830
	122,275	-	-	33,965	156,240
<b>Balance at December 31, 2019</b>	<b>17,224,759</b>	<b>3,132,246</b>	<b>-</b>	<b>185,049</b>	<b>20,542,054</b>
Balance at June 30, 2018	16,801,384	3,107,246	11,756,257	130,945	31,795,832
Property payments in cash	98,600	-	-	26,653	125,253
Finance expense	-	-	911,808	-	911,808
Effect of change in foreign exchange	-	-	-	(12,819)	(12,819)
	98,600	-	911,808	13,834	1,024,242
Balance at December 31, 2018	16,899,984	3,107,246	12,668,065	144,779	32,820,074

(1) The final closing of the acquisition of the White Pine North Project, which initially was to occur by December 31, 2015, was further extended on January 15, 2020, to June 30, 2020. Should the Company not be able to meet the final closing conditions, it will not be able to complete the acquisition of the White Pine North Project.

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

Three and six months ended December 31, 2019 (unaudited - in US dollars)

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## 6. CREDIT FACILITY

On May 20, 2019, the Company entered into a loan agreement with Greenstone Resources II LP and Osisko Gold Royalties Ltd (collectively, the "Lenders"), which are deemed to have significant influence over the Company. Under the terms of the loan agreement, the Lenders have agreed to provide the Company with a loan of up to \$4,500,000 (the "Principal Amount"). The loan bears interest at a rate of 12% per annum. Effective December 31, 2019, the Lenders agreed to extend the maturity date of the loan from February 28, 2020 to May 31, 2020 (the "Maturity Date"). The Principal Amount of the loan as well as accrued interest are payable at the latest on the Maturity Date of the loan. The loan is secured by a mortgage on the Copperwood property and a general security agreement over all the assets of the Company.

During the six months ended December 31, 2019, the Company made additional drawdowns on the credit facility totalling \$1,350,000, with total drawdowns on the credit facility amounting to \$4,100,000 at December 31, 2019. The Company accounted for the estimated fair value of the additional drawdowns using a discount rate of 20%. The fair value adjustment, representing the below market element of the loan, was recorded in contributed surplus. The fair value adjustments and the transaction costs initially incurred and presented as a reduction of the loan are amortized over the loan period using the effective interest rate method. The effective interest rate of the loan is 23.6%.

In December 2019, the balance of the loan was adjusted by \$52,361 to reflect the impact of the modification of the Maturity Date of the loan, with a corresponding increase to the below market element of the loan recorded in contributed surplus.

The balance of the loan is determined as follows:

	Six months ended December 31, 2019
	\$
Balance, beginning of period	2,495,484
Modification adjustment	(52,361)
Additional drawdowns, discounted at the rate of 20%	1,274,877
Interest payable	213,674
Accretion of loan and amortization of transactions costs	243,483
Balance, end of period	4,175,157

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

Three and six months ended December 31, 2019 (unaudited - in US dollars)

## 7. NOTE PAYABLE

The note is payable to the Lessor of certain mineral rights located in White Pine, Michigan. It is reimbursable in four remaining equal quarterly principal amounts of \$27,500, plus interest accruing at the rate of 8% per annum, until December 31, 2020. The balance of the Note Payable was determined as follows:

	Six months ended December 31, 2019
	\$
Balance, beginning of period	165,000
Reimbursements	(55,000)
Balance, end of period	110,000
Current liability	110,000
Non-current liability	-
	110,000

## 8. LEASE LIABILITIES

Following the adoption of IFRS 16 on July 1, 2019 (Note 3), the Company recorded lease liabilities of \$58,183. The Company accounted for the estimated fair value of the lease liabilities using a discount rate of 20%. The balance of the lease liabilities at December 31, 2019 is as follows:

	Six months ended December 31, 2019
	\$
Balance, beginning of period	-
Lease liabilities on adoption of IFRS 16	58,183
Accretion expense	6,066
Repayment of liabilities	(30,976)
Balance, end of period	33,273

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

Three and six months ended December 31, 2019 (unaudited - in US dollars)

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## 9. PROMISSORY NOTE

On May 30, 2017, the Company issued a \$16 million secured non-interest-bearing promissory note (the "Note") to Kennecott Exploration Company and Rio Tinto Nickel Company ("RTX"), as part of the consideration for the acquisition of the UPX Property. The Note provided for the payment of \$1.0 million on the first anniversary of the acquisition (payment made on May 30, 2018) and \$3.0 million on each of the second, third, fourth, fifth and sixth anniversaries of the acquisition. The Note has an effective interest rate of 20%. The Company did not make the payment of \$3.0 million due on May 30, 2019. In accordance with the provisions of the Note, the failure to make the payment on May 30, 2019 constitutes an event of default, and upon such occurrence and continuance, the amount of the Note then outstanding bears interest at an annual rate of Libor plus 8% (a rate of 9.73% at December 31, 2019) and becomes payable on demand. The Note is secured by a mortgage over the acquired property and a general security agreement over all the assets of UPX Minerals Inc, an indirect wholly-owned subsidiary of the Company.

The balance of the Note is determined as follows:

	Six months ended December 31, 2019
	\$
Balance, beginning of period	15,128,068
Interest payable from July 1, 2019 to December 31, 2019	750,416
Balance, end of period	15,878,484

## 10. SHARE CAPITAL AND WARRANTS

### *Issued and fully paid*

At December 31, 2019 and June 30, 2019, the Company had 472,933,689 issued and outstanding common shares.

### *Share purchase warrants*

At December 31, 2019 and June 30, 2019, the Company had 1,000,000 share purchase warrants outstanding with an exercise price of C\$0.15, expiring on March 17, 2020.

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

Three and six months ended December 31, 2019 (unaudited - in US dollars)

## 11. STOCK OPTIONS

The following table sets out the activity in stock options:

	Six months ended December 31, 2019	
	Number	Weighted average exercise price (C\$)
Options, beginning of period	13,685,000	0.17
Expired	(3,770,000)	(0.27)
Options, end of period	9,915,000	0.13

The following table reflects the stock options issued and outstanding at December 31, 2019:

Issue date	Number of options	Exercise price C\$	Remaining contractual life (years)	Number of exercisable options	Exercise price of exercisable options C\$
April 21, 2015	1,240,000	0.25	0.3	662,500	0.25
August 28, 2017	7,925,000	0.11	2.7	7,925,000	0.11
October 26, 2017	750,000	0.17	2.8	750,000	0.17
	9,915,000	0.13	2.4	9,337,500	0.13

## 12. EXPLORATION AND EVALUATION EXPENSES

The Company incurred the following exploration and evaluation expenses:

	Three months ended December 31,		Six months ended December 31,	
	2019	2018	2019	2018
	\$	\$	\$	\$
Labour	36,511	408,804	103,611	1,022,811
Studies and consultants	60,426	36,673	293,313	220,258
Drilling and assaying	-	787	-	40,268
Office, overhead and other administrative costs	91,608	144,779	173,529	344,222
	188,545	591,043	570,453	1,627,559

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

Three and six months ended December 31, 2019 (unaudited - in US dollars)

## 13. MANAGEMENT AND ADMINISTRATION EXPENSES

The Company incurred the following management and administration expenses:

	Three months ended December 31,		Six months ended December 31,	
	2019	2018	2019	2018
	\$	\$	\$	\$
Administrative and general	150,163	252,486	302,784	537,357
Office	30,459	29,914	54,403	60,865
Professional fees	40,023	82,457	85,488	185,031
Investor relations and travel	12,905	19,023	25,851	57,477
Reporting issuer costs	6,074	885	6,701	18,027
	239,624	384,765	475,227	858,757

## 14. FINANCE EXPENSE

The Company incurred the following finance expense:

	Three months ended December 31,		Six months ended December 31,	
	2019	2018	2019	2018
	\$	\$	\$	\$
Effective interest on credit facility (Note 6)	238,807	-	455,850	-
Interest on note payable (Note 7)	2,750	4,950	6,050	10,450
Accretion on lease liabilities (Note 8)	3,108	-	6,066	-
Interest on promissory note (Note 9)	368,046	-	750,416	-
Interest on balance of purchase price payable	-	52,500	-	82,500
Other	93	-	594	-
	612,804	57,450	1,218,976	92,950

# Highland Copper Company Inc.

Notes to Condensed Interim Consolidated Financial Statements

Three and six months ended December 31, 2019 (unaudited - in US dollars)

## 15. SEGMENTED INFORMATION

The Company has one reportable operating segment being the acquisition and exploration of mineral properties in Michigan, USA. Assets are located as follows:

	December 31, 2019		
	Canada	USA	Total
	\$	\$	\$
Current assets	496,156	38,653	534,809
Capital assets	2,128	89,223	91,351
Exploration and evaluation assets	-	20,542,054	20,542,054
Total assets	498,284	20,669,930	21,168,214

  

	June 30, 2019		
	Canada	USA	Total
	\$	\$	\$
Current assets	586,867	67,845	654,712
Capital assets	9,156	72,612	81,768
Exploration and evaluation assets	-	20,385,814	20,385,814
Total assets	596,023	20,526,271	21,122,294

## 16. EVENTS AFTER THE REPORTING DATE

### *Credit Facility*

The Company made additional drawdowns of \$400,000 subsequent to December 31, 2019 under the terms of the loan agreement described in Note 6.

### *White Pine North Project*

On January 15, 2020, the Company and CRC agreed to extend the deadline to complete the acquisition of the White Pine North Project to June 30, 2020. The final closing of the acquisition is subject to a number of conditions, including, without limitation, a release of CRC from certain environmental obligations associated with the remediation and closure plan of the historical White Pine mine site and replacing the related environmental bond.

**HIGHLAND COPPER COMPANY INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
– QUARTERLY HIGHLIGHTS  
FOR THE THREE MONTHS ENDED DECEMBER 31, 2019**

The following interim management's discussion and analysis – quarterly highlights ("**Interim MD&A**") of Highland Copper Company Inc. ("**Highland**" or the "**Company**") for the three months ended December 31, 2019 provides material information about the Company's business activities during the interim period and updates disclosure previously provided in the Company's management's discussion and analysis for the year ended June 30, 2019 ("**Annual MD&A**").

This Interim MD&A should be read in conjunction with the Company's unaudited condensed interim consolidated financial statements and related notes for the three and six months ended December 31, 2019 (the "**Interim Financial Statements**"), the Company's audited consolidated financial statements for the years ended June 30, 2019 and 2018 (the "**Annual Financial Statements**") and the Company's Annual MD&A, including the section describing risks and uncertainties. All financial results presented in this Interim MD&A are expressed in US dollars unless otherwise indicated.

The effective date of this Interim MD&A is February 26, 2020.

***DESCRIPTION OF BUSINESS***

Highland is a Canadian-based company engaged in the acquisition, exploration and development of mineral properties. The Company's mineral projects are located in the State of Michigan, USA.

The Company has assembled a number of projects located in Michigan's Upper Peninsula region, including **Copperwood**, a feasibility stage copper project, **White Pine North**, a development stage copper project (subject to final closing of its acquisition from Copper Range Company ("**CRC**"), a wholly-owned subsidiary of First Quantum Minerals Ltd.), and a mineral exploration property covering approximately 448,000 acres referred to as the **UPX Property**, which was acquired in May 2017 from Kennecott Exploration Company and Rio Tinto Nickel Company ("**RTX**").

Highland's common shares are listed on the TSX Venture Exchange ("**TSXV**") under the symbol HI and on the OTCQB Venture Marketplace (the "**OTCQB**") under the symbol "HDRSF". At February 26, 2020, the Company has 472,933,689 common shares issued and outstanding. Orion Resource Partners ("**Orion**") and Greenstone Resources II LP ("**Greenstone**") hold respectively 30% and 17.1% of the Company's issued and outstanding common shares.

***FINANCIAL CONDITION AND STRATEGIC REVIEW PROCESS***

At December 31, 2019, the Company had a working capital deficiency of \$20,399,088, including an amount of \$4,175,157 under a loan provided by Greenstone and Osisko Gold Royalties Ltd ("**Osisko**"), and an amount of \$15,878,484 due to RTX as consideration for the acquisition of the UPX Property in May 2017.

On May 20, 2019, the Company entered into a secured loan agreement (the "**Loan**") with Greenstone and Osisko (collectively, the "**Lenders**"). Under the terms of the Loan, the Lenders have agreed to provide the Company with a loan of up to \$4,500,000 to be disbursed in a number of tranches pursuant to an approved budget. The Loan bears interest at a rate of 12% per annum. Effective December 31, 2019, the Lenders agreed to extend the maturity date of the loan from



February 28, 2020 to May 31, 2020. The principal amount of the Loan as well as accrued interest will be payable by May 31, 2020. Drawdowns under the Loan to December 31, 2019 totaled \$4,100,000 with additional drawdowns of \$400,000 completed subsequent to December 31, 2019. The Loan is secured by a mortgage on the Copperwood property and a general security agreement over all the assets of the Company.

On May 30, 2017, the Company acquired the UPX Property for a total consideration of \$18.0 million of which \$2.0 million was paid in cash at closing and the Company issued a 6-year \$16 million non-interest bearing promissory note (the "Note") to RTX. The Note provided for the payment of \$1.0 million on the first anniversary of the acquisition (payment made on May 30, 2018) and \$3.0 million on each of the second, third, fourth, fifth and sixth anniversaries of the acquisition. The Company did not make the payment of \$3.0 million due on May 30, 2019. In accordance with the provisions of the Note, the failure to make the payment on May 30, 2019, constitutes an event of default and upon such occurrence and continuance, the amount of the Note then outstanding (\$15.0 million) bears interest at an annual rate of Libor plus 8% and becomes payable on demand. As of the date of this MD&A, the Company has not received a demand for payment of the outstanding amounts under the Note. The Note is secured by a mortgage over the UPX Property and a general security agreement over all the assets of UPX Minerals Inc. The Company has initiated discussions with RTX to restructure the schedule of payments provided under the secured promissory note or find another suitable resolution. There can be no assurance that RTX will agree to reschedule the payments or to another resolution; given the Company's inability to pay there is a risk that RTX initiates legal proceedings to demand the full payment of the Note and enforce its securities over the UPX Property.

The Company needs additional funds to reimburse the Loan, to meet all existing commitments (including the payment of the Note and accrued interest of \$15.9 million due to RTX), to complete the acquisition of White Pine (including an amount of approximately \$1.7 million to replace the current environmental financial assurance bond) and to provide for management and administration expenses for the next 12 months.

The Company has engaged BMO Nesbitt Burns Inc. in July 2019 to act as financial advisor to the Company to review all funding options available, including the sale of assets, the issuance of securities, a merger or other type of arrangement or a combination of assets or entities. However, given the Company's financial condition, the state of the capital markets for a company such as Highland and current copper prices, there is no assurance that additional funds will be available or available on terms acceptable to the Company or that the Company will be able to complete a strategic transaction. These conditions and uncertainties indicate the existence of a material uncertainty that may cast a significant doubt about the Company's ability to continue as a going concern.

### **EXPLORATION AND DEVELOPMENT ACTIVITIES**

All field work has been suspended since early 2019, to minimize cash requirements.

In June 2019, in connection with the Company's ongoing strategic review process, the Company undertook to prepare a preliminary economic assessment ("PEA") and a mineral resource estimate for the White Pine North Project. The PEA and the mineral resource estimate were prepared by G Mining Services Inc. ("GMSI"). The results of the PEA were released on September 23, 2019 and a technical report for the White Pine North Project was prepared by GMSI and filed on SEDAR on November 6, 2019.

On January 15, 2020, the Company and CRC agreed to extend the period to complete the acquisition of the White Pine North Project to June 30, 2020. The final closing of the acquisition is subject to a number of conditions including releasing CRC from certain environmental obligations associated with the remediation and closure plan of the historical White Pine mine site and replacing the related environmental bond. The Company may have to request an additional extension if all the conditions are not met by June 30, 2020, including having the funds to replace the environmental bond.

### EXPLORATION AND EVALUATION EXPENSES

The amounts capitalized during the six months ended December 31, 2019 totaled \$153,410, consisting of lease payments of \$122,275 on the Copperwood Project and \$31,135 related to other properties. During the six months ended December 31, 2018, amounts capitalized included lease payments of \$98,600 on the Copperwood Project and \$26,653 related to other properties, and an accretion expense of \$911,808 related to the then non-interest-bearing promissory note in favor of RTX.

Exploration and evaluation expenses charged to the statement of net loss during the three months ended December 31, 2019 and 2018 are as follows:

	Copperwood	White Pine	UPX	Other	Three months ended Dec 31, 2019	Three months ended Dec 31, 2018
	Project	Project	Property	projects	Total	Total
	\$	\$	\$	\$	\$	\$
Labour	19,717	19,448	(2,654)	-	36,511	408,804
Studies and consultants	1,035	59,391	-	-	60,426	36,673
Drilling and assaying	-	-	-	-	-	787
Office, overhead and other administrative costs	15,739	65,505	5,586	4,778	91,608	144,779
	<b>36,491</b>	<b>144,344</b>	<b>2,932</b>	<b>4,778</b>	<b>188,545</b>	591,043

### OPERATING ACTIVITIES

During the three months ended December 31, 2019, the Company incurred a net loss of \$1,042,933 (nil per share) compared to a net loss of \$1,037,350 (nil per share) during the comparative period in 2018. As part of the net loss during the three months ended December 31, 2019, the Company recorded finance expense of \$612,804 (\$57,450 in 2018) composed mostly of interest on the promissory note due to RTX of \$368,046 and the effective interest expense on the credit facility of \$238,807. Other significant items during the period included exploration and evaluation expenses of \$188,545 as detailed above (\$591,043 in 2018) and management and administration expenses of \$239,624 (\$384,765 in 2018).

Management and administration expenses decreased during the three months ended December 31, 2019 due mostly to lower wages and fees to consultants following the reduction in wages of certain officers and the reduction of personnel at the corporate office (wages and fees of \$150,163 during the current period compared to \$252,486 in 2018), lower professional fees (\$40,023 during the current period compared to \$82,457 in 2018) and lower investor relations and travel expenses due to a reduction in investor relations activities compared to 2018 (\$12,905 during the current period compared to \$19,023 in 2018).

**LIQUIDITIES AND CAPITAL RESOURCES**

At December 31, 2019, the Company had a working capital deficiency of \$20,399,088 compared to a working capital deficiency of \$17,992,199 at June 30, 2019. The increase in the working capital deficiency during the six months ended December 31, 2019 is mainly attributable to; i) exploration and evaluation expenses of \$570,453; ii) management and administration expenses of \$475,227; iii) lease payments of \$153,410 related to the Copperwood Project and other mineral leases held; iv) the reimbursement of an amount of \$55,000 under a 4-year note payable related to certain mineral rights located in White Pine, Michigan; v) the recording of the lease liabilities of a net amount of \$33,273 resulting from the adoption of IFRS 16, *Leases* (see section on *New Accounting Policy*); vi) additional accrued interest of \$750,416 for the six months ended December 31, 2019 on the note in favour of RTX; and vii) accrued interest of \$455,850 for the six months ended December 31, 2019 on the Loan from Greenstone and Osisko.

Additional drawdowns under the Loan (as described in the *Financial Condition and Strategic Review Process* section) during the six months ended December 31, 2019 totaled \$1,350,000 and \$400,000 subsequent to December 31, 2019.

The following table summarizes the contractual maturities of the Company's financial liabilities at December 31, 2019:

	Carrying amount	Settlement amount	Within 1 year	2 years	Over 2 years
	\$	\$	\$	\$	\$
Accounts payable and accrued liabilities	736,983	736,983	736,983	-	-
Credit facility	4,175,157	4,346,497	4,346,497	-	-
Note payable	110,000	115,490	115,490	-	-
Lease liabilities	33,273	43,114	43,114	-	-
Promissory note	15,878,484	15,878,484	15,878,484	-	-
	20,933,897	21,120,568	21,120,568	-	-

**RELATED PARTY TRANSACTIONS**

During the three and six months ended December 31, 2019, the Company incurred administration expenses of \$21,875 and \$39,026, respectively (\$17,063 and \$34,372 during the comparative periods in 2018) from Reunion Gold Corporation, a related party by virtue of common key management and director. During the three and six months ended December 31, 2019, the Company recovered an amount of nil for the provision of services to other TSXV-listed companies, related by virtue of common management, including Odyssey Resources Limited and Reunion Gold Corporation (\$63,839 and \$128,374, respectively during the three and six months ended December 31, 2018). During the three and six months ended December 31, 2019, the Company sold capital assets to Reunion Gold Corporation for proceeds of nil and \$5,237, respectively.

The remuneration to directors and key management of the Company, including the Executive Chairman, the President and CEO and the CFO, during the three and six months ended December 31, 2019 totaled \$126,190 and \$263,581, respectively (\$184,597 and \$399,273 during the comparative periods in 2018).

**NEW ACCOUNTING POLICY**

The Company adopted IFRS 16, *Leases*, effective July 1, 2019. IFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases. IFRS 16 replaces IAS 17, *Leases* ("IAS 17"), and related interpretations. Accordingly, IFRS 16 eliminates the classification of leases as either operating leases or finance leases as is required by IAS 17 and, instead, introduces a single lessee accounting model. All leases result in the lessee obtaining the right to use an asset at the start of the lease and incurring a financing obligation corresponding to the lease payments to be made over time. On adoption of IFRS 16, the Company recognized lease liabilities in relation to leases, which had previously been classified as "operating leases" under IAS 17. These liabilities are measured at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate as at July 1, 2019 of 20%. At July 1, 2019, the Company recognized a right-of-use assets of \$58,183 with a corresponding amount to lease liabilities.

**RISKS AND UNCERTAINTIES**

Highland is subject to a number of significant risks and uncertainties due to its current financial condition and to the nature of its business which includes the acquisition, exploration and development of mineral projects. Failure to successfully address such risks and uncertainties could have a significant negative impact on Highland's overall operations and financial condition and could materially affect the value of Highland's assets and impact its future operating results and business plans. Therefore, an investment in the securities of Highland involves significant risks and should be considered speculative.

The risks and uncertainties described below are not necessarily the only ones that Highland could be facing. Additional risks or uncertainties not presently known to Highland or that Highland currently considers immaterial may also impair its business operations. Highland cannot give assurance that it will successfully address these risks. For additional risk factors, refer to the risks and uncertainties described in the Annual MD&A. Readers should carefully consider these risks and uncertainties.

***Requirement for additional capital***

Highland requires substantial amount of funds to continue its planned activities including: a) for the development of its Copperwood Project and to place it into commercial production; if adequate financing is not available, the construction of the Copperwood mine and the commencement of production may be delayed indefinitely; b) to complete the acquisition of the White Pine North Project, Highland requires funds to replace an environmental bond posted by CRC in relation with the remediation and closure plan of the historical White Pine mine site; if adequate financing is not available, the acquisition of the White Pine North Project may be delayed or not be completed; c) to repay the outstanding secured promissory note and to conduct exploration programs on its UPX Property; if adequate financing is not available, RTX may demand payment of the \$15.0 million plus interest due under the Note and given the Company's inability to pay such amount, RTX may initiate legal proceedings to demand the full payment of the Note and enforce its securities over the UPX Property; d) to repay the Loan to Greenstone and Osisko by May 31, 2020; if Highland is unable to repay the Loan, the lenders may enforce their securities over all of the Company's assets; and e) for general and administrative expenses.

The ability of Highland to achieve its plans and objectives is dependent on its ability to raise sufficient amounts of capital through equity financings, debt financings, joint venture, the sale of assets and other means.

Highland's ability to raise the necessary funds and/or to complete a strategic transaction depends in part upon the market's perception of its mineral projects, the price of and demand for copper, the state of the market to finance resource projects and global market conditions in general. No assurance can be given that additional capital will be available at all or available on terms acceptable to Highland.

**CAUTIONARY NOTE REGARDING FORWARD-LOOKING INFORMATION**

This MD&A contains certain "forward-looking statements" within the meaning of applicable Canadian securities legislation. All statements, other than statements of historical fact, including, without limitation, statements relating to the Company's ability to obtain the funds necessary to settle its working capital deficiency, to meet its working capital needs and commitments, and to continue its activities; its ability to complete the acquisition of the White Pine North Project; and the potential of its mineral projects are forward-looking statements. Forward-looking statements involve various risks and uncertainties some of which are described above. While the Company has been successful in raising financing in the past, there can be no assurance that it will be able to do so in the future. There can be no assurance that such statements will prove to be accurate, and actual results and future events could differ materially from those anticipated in such statements.

All forward-looking statements in this MD&A are based on information available to the Company as of the date hereof, and the Company undertakes no obligation to update forward-looking statements except as required by law.

**ADDITIONAL INFORMATION AND CONTINUOUS DISCLOSURE**

Additional information on the Company is available through regular filings of press releases and financial statements on SEDAR ([www.sedar.com](http://www.sedar.com)) and on the Company's website ([www.highlandcopper.com](http://www.highlandcopper.com)).